

Essential Reference Paper - Performance Analysis (E is externally sourced)																																																										
PI code and Name	Status	Latest Value	Current Target	Movement since last update	Performance Data Trend Chart	Notes & History Latest Note																																																				
Directorate Improve the health & wellbeing of our communities																																																										
Service: Health & Housing																																																										
(E) QC HH 140 Number of over 50s participating in 'Forever Active' programme (Cumulative figure) (Calendar year results)		642	854	Cumulative Figure	<p>QC HH 140 Number of over 50s participating in 'Forever Active' programme (Cumulative figure)</p> <table border="1"> <thead> <tr> <th>Quarter</th> <th>Quarters</th> <th>Target (Quarters)</th> <th>Forecast (Quarters)</th> </tr> </thead> <tbody> <tr> <td>Q1 2016/17</td> <td>0</td> <td>0</td> <td>0</td> </tr> <tr> <td>Q2 2016/17</td> <td>0</td> <td>0</td> <td>0</td> </tr> <tr> <td>Q3 2016/17</td> <td>0</td> <td>0</td> <td>0</td> </tr> <tr> <td>Q4 2016/17</td> <td>0</td> <td>0</td> <td>0</td> </tr> <tr> <td>Q1 2017/18</td> <td>311</td> <td>311</td> <td>311</td> </tr> <tr> <td>Q2 2017/18</td> <td>528</td> <td>528</td> <td>528</td> </tr> <tr> <td>Q3 2017/18</td> <td>716</td> <td>716</td> <td>716</td> </tr> <tr> <td>Q4 2017/18</td> <td>880</td> <td>880</td> <td>880</td> </tr> <tr> <td>Q1 2018/19</td> <td>193</td> <td>311</td> <td>311</td> </tr> <tr> <td>Q2 2018/19</td> <td>316</td> <td>446</td> <td>446</td> </tr> <tr> <td>Q3 2018/19</td> <td>446</td> <td>642</td> <td>642</td> </tr> <tr> <td>Q4 2018/19</td> <td>642</td> <td>642</td> <td>642</td> </tr> </tbody> </table>	Quarter	Quarters	Target (Quarters)	Forecast (Quarters)	Q1 2016/17	0	0	0	Q2 2016/17	0	0	0	Q3 2016/17	0	0	0	Q4 2016/17	0	0	0	Q1 2017/18	311	311	311	Q2 2017/18	528	528	528	Q3 2017/18	716	716	716	Q4 2017/18	880	880	880	Q1 2018/19	193	311	311	Q2 2018/19	316	446	446	Q3 2018/19	446	642	642	Q4 2018/19	642	642	642	<p>The provisional results show that there was a total of 196 new participants during the final 3 months of 2018 though there are still some centres that have not provided data to date so it is likely this value will increase.. As a total of 642, this has not met our target value.</p> <p>Overall, however, FAEH exceeded 3 year Sport England target of 2,562 individuals by more than 100 people.</p> <p>While Sport England and council funding for the Forever Active programme has finished, the programme in continuing - more than 80% of classes are still being delivered in village halls, community centres and churches.</p> <p>As a result of this funding loss, forever active figures will no longer be monitored as a corporately reported indicator for the 2019/20 period</p>
Quarter	Quarters	Target (Quarters)	Forecast (Quarters)																																																							
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QC HH 151 Number of homeless households living in temporary accommodation at the end of the quarter.	trend only	21	none set	↓	<p>QC HH 151 Number of homeless households living in temporary accommodation at the end of the quarter.</p> <table border="1"> <caption>QC HH 151 Quarterly Data</caption> <thead> <tr> <th>Quarter</th> <th>Value</th> </tr> </thead> <tbody> <tr><td>Q1 2016/17</td><td>23</td></tr> <tr><td>Q2 2016/17</td><td>21</td></tr> <tr><td>Q3 2016/17</td><td>10</td></tr> <tr><td>Q4 2016/17</td><td>14</td></tr> <tr><td>Q1 2017/18</td><td>18</td></tr> <tr><td>Q2 2017/18</td><td>19</td></tr> <tr><td>Q3 2017/18</td><td>18</td></tr> <tr><td>Q4 2017/18</td><td>23</td></tr> <tr><td>Q1 2018/19</td><td>18</td></tr> <tr><td>Q2 2018/19</td><td>22</td></tr> <tr><td>Q3 2018/19</td><td>21</td></tr> <tr><td>Q4 2018/19</td><td>21</td></tr> </tbody> </table>	Quarter	Value	Q1 2016/17	23	Q2 2016/17	21	Q3 2016/17	10	Q4 2016/17	14	Q1 2017/18	18	Q2 2017/18	19	Q3 2017/18	18	Q4 2017/18	23	Q1 2018/19	18	Q2 2018/19	22	Q3 2018/19	21	Q4 2018/19	21	At the end of December 2018 the council had 21 households in temporary accommodation . The council's temporary accommodation hostel had 11 out of 12 flats occupied. Five households were in B&B. Four were single person households unsuitable for the hostel and one was a household with a child waiting for a space in Refuge. Four single person households were in temporary supported accommodation for people with mental health conditions and one family household was in longer term private leased self contained accommodation.
Quarter	Value																															
Q1 2016/17	23																															
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Q4 2018/19	21																															
QC HH 150 Number of prevented homeless applications		221	150	Cumulative Figure	<p>QC HH 150 Number of homeless prevention cases across the year</p> <table border="1"> <caption>QC HH 150 Quarterly Data</caption> <thead> <tr> <th>Quarter</th> <th>Value</th> </tr> </thead> <tbody> <tr><td>Q1 2016/17</td><td>61</td></tr> <tr><td>Q2 2016/17</td><td>50</td></tr> <tr><td>Q3 2016/17</td><td>96</td></tr> <tr><td>Q4 2016/17</td><td>84</td></tr> <tr><td>Q1 2017/18</td><td>85</td></tr> <tr><td>Q2 2017/18</td><td>115</td></tr> <tr><td>Q3 2017/18</td><td>196</td></tr> <tr><td>Q4 2017/18</td><td>263</td></tr> <tr><td>Q1 2018/19</td><td>55</td></tr> <tr><td>Q2 2018/19</td><td>155</td></tr> <tr><td>Q3 2018/19</td><td>221</td></tr> </tbody> </table>	Quarter	Value	Q1 2016/17	61	Q2 2016/17	50	Q3 2016/17	96	Q4 2016/17	84	Q1 2017/18	85	Q2 2017/18	115	Q3 2017/18	196	Q4 2017/18	263	Q1 2018/19	55	Q2 2018/19	155	Q3 2018/19	221	the end of the third quarter of 2018/19 the Housing Service prevented a total of 221 households becoming homeless. This is above the target for the third quarter. This was achieved by a variety of housing options including the provision of housing advice to relieve homelessness or securing alternative accommodation through an offer of accommodation from the council's housing register, a referral to supported accommodation or by actively assisting applicants secure accommodation through the private sector with the council's rent deposit offer.		
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Service: Revs & Bens																																

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PI code and Name	Status	Latest Value	Current Target	Movement since last update	Performance Data Trend Chart	Notes & History Latest Note
MC RB 181 Time taken to process Housing Benefit new claims and change events.		7.89	10 days	↓	<p>MC RB 181 Time taken to process Housing Benefit new claims and change events.</p>	Current Figures are well within targets

Directorate Enhance the quality of people's lives

Service: Health & Housing


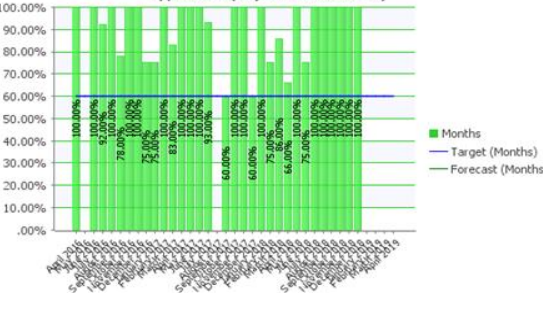

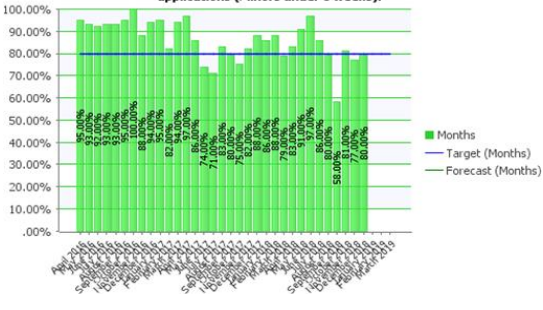

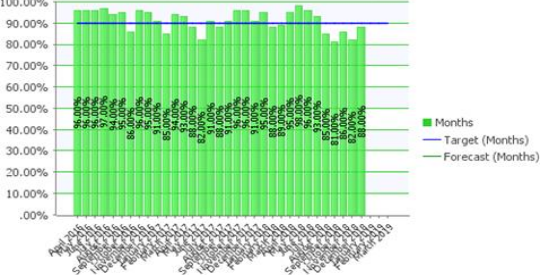
QC HH 149C % of Affordable homes delivered on section 106 developments in Towns against an annual 40% cumulative Planning Policy target	trend only	38%	N/A	↑	<p>QC HH 149C % of Affordable homes delivered on section 106 developments in Towns</p>	<p>New affordable homes from five Section 106 schemes were handed over by the end of Qtr3 . The completed schemes had a total of 361 new homes of which 137 were affordable which is 38% of the total new homes. This is very slightly below the policy target of 40% for the towns. Three of the schemes were policy compliant and 2 achieved 21% and 24% affordable homes respectively. Both schemes were under policy following viability assessments which were agreed at Development Management Committee.</p>
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Essential Reference Paper - Performance Analysis (E is externally sourced)

PI code and Name	Status	Latest Value	Current Target	Movement since last update	Performance Data Trend Chart	Notes & History Latest Note
QC HH 149D % of Affordable homes delivered on section 106 developments in Villages	trend only	39%	none set	↑	<p>QC HH 149D % of Affordable homes delivered on section 106 developments in villages</p>	A total of twelve new affordable homes from two Section 106 schemes were handed over in quarter 1 and quarter 3 in two villages. No schemes were handed over or due to handed over in Qtr2. The completed schemes had a total of 31 new homes of which 12 were affordable which is 39% of the total new homes and was therefore above the policy target of 25% for villages.
QC HH 155 Number of affordable homes delivered (gross)		179	140	Cumulative Figure	<p>QC HH 155 Number of affordable homes delivered (gross)</p>	A total of 179 new affordable homes (92 affordable rented homes and 87 shared ownership) were completed up to the end of the third quarter of 2018/19. This is on target to the programmed delivery due. The primary source of new affordable homes for 2018/19 is through Section 106 agreements between the council, developers and housing associations.

Service: Planning & Building Control

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PI code and Name	Status	Latest Value	Current Target	Movement since last update	Performance Data Trend Chart	Notes & History Latest Note
MC PB 157A % Processing of planning applications dealt with in timely manner - Major applications (Majors under 13 weeks).		100.00%	60.00%		<p>MC PB 157A % Processing of planning applications dealt with in timely manner - Major applications (Majors under 13 weeks).</p> 	2 out of 2 were within time limits
MC PB 157B % Processing of planning applications dealt with in timely manner- Minor applications (Others - under 8 weeks).		80.00%	80.00%		<p>MC PB 157B % Processing of planning applications dealt with in timely manner- Minor applications (Minors under 8 weeks).</p> 	Figures improved on previous months 37 out of 46 applications within time limits
MC PB 157C % Processing of planning applications dealt with in timely manner- Other applications (Others - under 8 weeks).		88.00%	90.00%		<p>MC PB 157C % Processing of planning applications dealt with in timely manner- Other applications (Others under 8 weeks).</p> 	104 out of 118. Improved performance, delivering very close to target

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PI code and Name	Status	Latest Value	Current Target	Movement since last update	Performance Data Trend Chart	Notes & History Latest Note
MC PB 205 % of site visits undertaken in relation to urgent cases within 2 workings days of 'start date'.		100%	100%	N/A	<p>MC PB 205 % of site visits undertaken in relation to urgent cases within 2 workings days of 'start date'.</p>	No urgent cases opened in this period
Service: Operations						
(E) MC OP 191 Residual household waste per household.	trend only	326kg	none set	Cumulative Figure	<p>MC OP 191 Residual household waste per household.</p>	Residual (black bin waste) is down 20kgs compared to the same time last year. This is the best position the figures have been in in the last 3 December periods of 2018,2017 and 2016
(E)MC OP 192 % of household waste sent for reuse, recycling and composting.		52.48%	50%	↓	<p>MC OP 192 % of household waste sent for reuse, recycling and composting.</p>	The recycling rate remains above target however it is typically in quarter 3 that we see recycling drop and garden waste reach its lowest tonnages.

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MC OP 2.2 - Waste: missed collections per 100,000 collections of household.		44.38	30	↓		<p>Missed collection are down on the previous month as anticipated for December. Still not within target but this is still positive given the changes to crews and rounds that occurred in the middle of November. An increase in missed collections is anticipated for January as seasonally residents collections alter as a result of Christmas and New Year.</p>
QC OP 2.4 Fly-tips: Time taken for removal (Latest figure Q4 17/18).		2.10 days	2.00 days	↓		<p>We are very pleased to report that the time to clear flytips has reduced. This is a combination of improved reporting and improved response times from the contractor. There is still work to do to meet targets set</p>

Directorate Enable a flourishing local economy

Service: Health & Housing

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PI code and Name	Status	Latest Value	Current Target	Movement since last update	Performance Data Trend Chart	Notes & History Latest Note																										
QC HH 184 % of food premises in the area which are broadly compliant with food hygiene law (Latest figure Q4 17/18).		96.00%	85.00%	↑	<p>QC HH 184 % of food premises in the area which are broadly compliant with food hygiene law</p> <table border="1"> <caption>QC HH 184 % of food premises in the area which are broadly compliant with food hygiene law</caption> <thead> <tr> <th>Quarter</th> <th>Compliance %</th> </tr> </thead> <tbody> <tr><td>Q1 2016/17</td><td>92.0%</td></tr> <tr><td>Q2 2016/17</td><td>94.0%</td></tr> <tr><td>Q3 2016/17</td><td>94.0%</td></tr> <tr><td>Q4 2016/17</td><td>94.0%</td></tr> <tr><td>Q1 2017/18</td><td>95.0%</td></tr> <tr><td>Q2 2017/18</td><td>94.0%</td></tr> <tr><td>Q3 2017/18</td><td>95.0%</td></tr> <tr><td>Q4 2017/18</td><td>96.0%</td></tr> <tr><td>Q1 2018/19</td><td>95.0%</td></tr> <tr><td>Q2 2018/19</td><td>95.0%</td></tr> <tr><td>Q3 2018/19</td><td>96.0%</td></tr> <tr><td>Q4 2018/19</td><td>96.0%</td></tr> </tbody> </table>	Quarter	Compliance %	Q1 2016/17	92.0%	Q2 2016/17	94.0%	Q3 2016/17	94.0%	Q4 2016/17	94.0%	Q1 2017/18	95.0%	Q2 2017/18	94.0%	Q3 2017/18	95.0%	Q4 2017/18	96.0%	Q1 2018/19	95.0%	Q2 2018/19	95.0%	Q3 2018/19	96.0%	Q4 2018/19	96.0%	December 2018 - Target exceeded. 96% of registered food businesses in East Herts are broadly compliant with food law; this represents 997 businesses.
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Directorate Supporting All Priorities

Service: Revs & Bens

MC RB 10.2 Council tax collection, % of current year liability collected.		83.10%	83.00%	Cumulative Figure	<p>MC RB 10.2 Council tax collection, % of current year liability collected.</p> <table border="1"> <caption>MC RB 10.2 Council tax collection, % of current year liability collected</caption> <thead> <tr> <th>Month</th> <th>Collection %</th> </tr> </thead> <tbody> <tr><td>Apr 17</td><td>11.5%</td></tr> <tr><td>May 17</td><td>20.8%</td></tr> <tr><td>Jun 17</td><td>30.7%</td></tr> <tr><td>Jul 17</td><td>40.7%</td></tr> <tr><td>Aug 17</td><td>50.7%</td></tr> <tr><td>Sep 17</td><td>60.7%</td></tr> <tr><td>Oct 17</td><td>70.7%</td></tr> <tr><td>Nov 17</td><td>80.7%</td></tr> <tr><td>Dec 17</td><td>90.7%</td></tr> <tr><td>Jan 18</td><td>11.5%</td></tr> <tr><td>Feb 18</td><td>21.5%</td></tr> <tr><td>Mar 18</td><td>31.5%</td></tr> <tr><td>Apr 18</td><td>41.5%</td></tr> <tr><td>May 18</td><td>51.5%</td></tr> <tr><td>Jun 18</td><td>61.5%</td></tr> <tr><td>Jul 18</td><td>71.5%</td></tr> <tr><td>Aug 18</td><td>81.5%</td></tr> <tr><td>Sep 18</td><td>91.5%</td></tr> <tr><td>Oct 18</td><td>12.0%</td></tr> <tr><td>Nov 18</td><td>22.0%</td></tr> <tr><td>Dec 18</td><td>32.0%</td></tr> <tr><td>Jan 19</td><td>42.0%</td></tr> <tr><td>Feb 19</td><td>52.0%</td></tr> <tr><td>Mar 19</td><td>62.0%</td></tr> <tr><td>Apr 19</td><td>72.0%</td></tr> <tr><td>May 19</td><td>82.0%</td></tr> <tr><td>Jun 19</td><td>92.0%</td></tr> <tr><td>Jul 19</td><td>100.0%</td></tr> </tbody> </table>	Month	Collection %	Apr 17	11.5%	May 17	20.8%	Jun 17	30.7%	Jul 17	40.7%	Aug 17	50.7%	Sep 17	60.7%	Oct 17	70.7%	Nov 17	80.7%	Dec 17	90.7%	Jan 18	11.5%	Feb 18	21.5%	Mar 18	31.5%	Apr 18	41.5%	May 18	51.5%	Jun 18	61.5%	Jul 18	71.5%	Aug 18	81.5%	Sep 18	91.5%	Oct 18	12.0%	Nov 18	22.0%	Dec 18	32.0%	Jan 19	42.0%	Feb 19	52.0%	Mar 19	62.0%	Apr 19	72.0%	May 19	82.0%	Jun 19	92.0%	Jul 19	100.0%	Above target though slightly lower than this time in 2017
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MC RB 10.4 NNDR (Business rates) collection, % of current year liability collected.		85.60%	83.00%	Cumulative Figure		Business rate collection is over set target and is in a better position than this time last year (December 2017)
Service: Human Resources						
MC HR 12A Number of short-term sickness absence days per FTE staff in post		0.18 days	0.38 days	↓		S/T absence for the year so far = 2.43 (end of year target = 4.5)
MC HR 12B Number of long-term sickness absence days per FTE staff in post		0.25 days	0.17 days	↑		L/T absence for the year so far = 2.17 (end of year target = 2). Over target due to ongoing sickness cases which HR Officers are working on with Managers.

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MC HR 12C Total number of sickness absence days per FTE staff in post		0.43 days	0.54 days	↓	<p align="center">MC HR 12C Total number of sickness absence days per FTE staff in post</p> <p>Legend: Months (Green bars), Target (Months) (Blue line), Forecast (Months) (Green line)</p>	Total absence for the year so far = 4.59 (end of year target = 6.5)
Service: Democratic & Legal Services						
MC DL 5.15 % of FOI cases closed in month that were closed within 20 working days or less		97.73%	90.00%	↓	<p align="center">MC DL 5.15 % of FOI cases closed in month that were closed within 20 working days or less</p> <p>Legend: Months (Green bars), Target (Months) (Blue line), Forecast (Months) (Green line)</p>	There were 44 cases during December, of which one was overdue
Service: Communications, Strategy & Policy						

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(E)MC CSP 5.13A % Good Satisfaction (GovMetric) - Face to Face.		84%	80%	↓		80 entries were recorded in December, 67 of which were positive. A further 3 were average.
(E)MC CSP 5.13B % Good Satisfaction (GovMetric) - Telephone.	N/A	N/A	90%	-		There were no scores provided in December
(E)MC CSP 5.13C % Good Satisfaction (GovMetric) - Website.		32%	35%	↑		Scores in December continued to fall despite continuously reviewing the website. There were some comments that we were able to act on and these improvements have been made already. There were a great deal of comments where the information was there already but the customer did not see it and this may be considered in the event of designing of a new site as to how we make key links to pages and forms clearer.

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QC CSP 5.1 % of complaints resolved in 14 days (10 working days) or less.		68.75%	70.00%	↓	<p>QC CSP 5.1 % of complaints resolved in 14 days (10 working days) or less.</p> <table border="1"> <caption>QC CSP 5.1 Performance Data</caption> <thead> <tr> <th>Quarter</th> <th>Performance (%)</th> </tr> </thead> <tbody> <tr><td>Q1 2018/17</td><td>69.00%</td></tr> <tr><td>Q2 2018/17</td><td>51.85%</td></tr> <tr><td>Q3 2018/17</td><td>51.85%</td></tr> <tr><td>Q4 2018/17</td><td>77.00%</td></tr> <tr><td>Q1 2019/18</td><td>68.00%</td></tr> <tr><td>Q2 2019/18</td><td>68.00%</td></tr> <tr><td>Q3 2019/18</td><td>64.00%</td></tr> <tr><td>Q4 2019/18</td><td>74.00%</td></tr> <tr><td>Q1 2020/19</td><td>69.00%</td></tr> <tr><td>Q2 2020/19</td><td>76.00%</td></tr> <tr><td>Q3 2020/19</td><td>68.75%</td></tr> <tr><td>Q4 2020/19</td><td>68.75%</td></tr> </tbody> </table>	Quarter	Performance (%)	Q1 2018/17	69.00%	Q2 2018/17	51.85%	Q3 2018/17	51.85%	Q4 2018/17	77.00%	Q1 2019/18	68.00%	Q2 2019/18	68.00%	Q3 2019/18	64.00%	Q4 2019/18	74.00%	Q1 2020/19	69.00%	Q2 2020/19	76.00%	Q3 2020/19	68.75%	Q4 2020/19	68.75%	There were much less formal complaints during Q3, totalling 16, in comparison to 25 and 23 for Q2 and Q1 respectively. The target at Q3 was marginally missed, achieving 69% against a 70% target. The small number of complaints and festive period have contributed to this score.
Quarter	Performance (%)																															
Q1 2018/17	69.00%																															
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Q3 2020/19	68.75%																															
Q4 2020/19	68.75%																															
QC CSP 5.2A % of complaints about the Council and its services that are upheld: 1st stage		54.42%	30.00%	↑	<p>QC CSP 5.2A % of complaints about the Council and its services that are upheld: 1st stage</p> <table border="1"> <caption>QC CSP 5.2A Performance Data</caption> <thead> <tr> <th>Quarter</th> <th>Performance (%)</th> </tr> </thead> <tbody> <tr><td>Q1 2018/17</td><td>41.00%</td></tr> <tr><td>Q2 2018/17</td><td>36.00%</td></tr> <tr><td>Q3 2018/17</td><td>39.00%</td></tr> <tr><td>Q4 2018/17</td><td>33.00%</td></tr> <tr><td>Q1 2019/18</td><td>10.00%</td></tr> <tr><td>Q2 2019/18</td><td>18.00%</td></tr> <tr><td>Q3 2019/18</td><td>43.00%</td></tr> <tr><td>Q4 2019/18</td><td>16.67%</td></tr> <tr><td>Q1 2020/19</td><td>21.42%</td></tr> <tr><td>Q2 2020/19</td><td>43.50%</td></tr> <tr><td>Q3 2020/19</td><td>54.42%</td></tr> </tbody> </table>	Quarter	Performance (%)	Q1 2018/17	41.00%	Q2 2018/17	36.00%	Q3 2018/17	39.00%	Q4 2018/17	33.00%	Q1 2019/18	10.00%	Q2 2019/18	18.00%	Q3 2019/18	43.00%	Q4 2019/18	16.67%	Q1 2020/19	21.42%	Q2 2020/19	43.50%	Q3 2020/19	54.42%	At stage 1, there were 13 complaints, of which 7 were upheld which is over set targets. Of the 7 upstage complaints, 5 were only partially upheld, meaning we only accepted elements of fault within the complaint		
Quarter	Performance (%)																															
Q1 2018/17	41.00%																															
Q2 2018/17	36.00%																															
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Q1 2020/19	21.42%																															
Q2 2020/19	43.50%																															
Q3 2020/19	54.42%																															
QC CSP 5.2B % of complaints about the Council and its services that are upheld: 2nd stage - appeal		33.00%	25.00%	↑	<p>QC CSP 5.2B % of complaints about the Council and its services that are upheld: 2nd stage - appeal</p> <table border="1"> <caption>QC CSP 5.2B Performance Data</caption> <thead> <tr> <th>Quarter</th> <th>Performance (%)</th> </tr> </thead> <tbody> <tr><td>Q1 2018/17</td><td>0%</td></tr> <tr><td>Q2 2018/17</td><td>0%</td></tr> <tr><td>Q3 2018/17</td><td>33.00%</td></tr> <tr><td>Q4 2018/17</td><td>33.00%</td></tr> <tr><td>Q1 2019/18</td><td>20.00%</td></tr> <tr><td>Q2 2019/18</td><td>20.00%</td></tr> <tr><td>Q3 2019/18</td><td>33.00%</td></tr> <tr><td>Q4 2019/18</td><td>11.11%</td></tr> <tr><td>Q1 2020/19</td><td>0%</td></tr> <tr><td>Q2 2020/19</td><td>33.00%</td></tr> <tr><td>Q3 2020/19</td><td>33.00%</td></tr> <tr><td>Q4 2020/19</td><td>33.00%</td></tr> </tbody> </table>	Quarter	Performance (%)	Q1 2018/17	0%	Q2 2018/17	0%	Q3 2018/17	33.00%	Q4 2018/17	33.00%	Q1 2019/18	20.00%	Q2 2019/18	20.00%	Q3 2019/18	33.00%	Q4 2019/18	11.11%	Q1 2020/19	0%	Q2 2020/19	33.00%	Q3 2020/19	33.00%	Q4 2020/19	33.00%	There were 3 complaints at stage 2. Of these 3, one was partially upheld meaning the target set was missed.
Quarter	Performance (%)																															
Q1 2018/17	0%																															
Q2 2018/17	0%																															
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Service: Digital East Herts






Essential Reference Paper - Performance Analysis (E is externally sourced)																
PI code and Name	Status	Latest Value	Current Target	Movement since last update	Performance Data Trend Chart	Notes & History Latest Note										
1a Proportion & Volume of Contacts by Email (Customer Services as Proxy)	Trend only	2.37% - 381	none set	Movement on % ↓	<p>Q3 Customer Contact by Channel %</p> <p>Legend: Email (blue), F2F (red), E-form (green), Phone (purple)</p> <table border="1"> <caption>Q3 Customer Contact by Channel %</caption> <thead> <tr> <th>Channel</th> <th>Percentage</th> </tr> </thead> <tbody> <tr> <td>Email</td> <td>2%</td> </tr> <tr> <td>F2F</td> <td>28%</td> </tr> <tr> <td>E-form</td> <td>6%</td> </tr> <tr> <td>Phone</td> <td>64%</td> </tr> </tbody> </table>	Channel	Percentage	Email	2%	F2F	28%	E-form	6%	Phone	64%	There were 381 emails during this quarter that were considered customer contact emails and that were not captured in an eform
Channel	Percentage															
Email	2%															
F2F	28%															
E-form	6%															
Phone	64%															
1b Volume & Proportion of Contacts by F2F (Customer Services as Proxy)	Trend only	27.61% - 4,441	none set	Movement on % ↓	There were 4,441 visits during Q3											
1c Volume & Proportion of Contacts by Phone (Customer Services as Proxy)	Trend only	64.35% - 10,348	none set	Movement on % ↑	There were 10,348 answered calls during Q3											
1d Volume & Proportion of Contacts by Web Forms (Customer Services as Proxy)	Trend only	5.67% - 912	none set	Movement on % ↑	There were 912 general enquiry forms filled in in Q3. There has been a general decline in people filling in this particular form as there is better signposting to other forms prior to filling this form out											

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PI code and Name	Status	Latest Value	Current Target	Movement since last update	Performance Data Trend Chart	Notes & History Latest Note

PI Status

Performance is 6% or more off target	
Performance is 3% or more off target	
Performance is on target or exceeding target	
No target to set performance against	Trend Only
Latest data unavailable - last data shown	

Movement since last period

Value is higher than previous period & this is positive movement	
Value is higher than previous period but this is negative movement	
Value is lower than previous period but this is positive movement	
Value is lower than previous period & this is negative movement	
Value is the same as previous period	
N/A -Cumulative so will always be above previous period	n/a